

PROCEEDINGS OF THE AD HOC
MENTAL HEALTH TREATMENT COMMITTEE

Pursuant to Section 19.84, Wis. Stats., notice is hereby given to the public that an Ad Hoc Committee of the County Board of Supervisors met regarding mental health treatment on Wednesday, May 16, 2018 in Room 200, Northern Building, 305 E. Walnut Street, Green Bay, Wisconsin.

Present: Chair Guy Zima, Vice Chair Erik Hoyer, Health and Human Services Director Erik Pritzl, Community Services Administrator Jenny Hoffman, Behavioral Health Manager Ian Agar, JOSHUA Representative Cheryl Weber, Assistant Corporation Counsel Rebecca Lindner, Supervisor Megan Borchardt, Supervisor Alex Tran, Deputy Executive Jeff Flynt, Hospital and Nursing Home Administrator Luke Schubert, District Attorney Dave Lasee, Green Bay Community Police Officer Paul Van Handel, Jail Lieutenant Scott Brisbane, Judge Zuidmulder, other interested parties, media.

Excused: Sheriff John Gossage, Green Bay Police Officer Todd Le Pine, Citizen Representative Pat La Violette

I. Call to Order.

The meeting was called to order by Chair Guy Zima at 12:03 pm.

Zima noted this group was really organized as a study committee and, as such, we do not re-organize every year or with every election and therefore, Items III and IV can be eliminated from the Agenda. He said he has been on this committee as a volunteer, not as a representative of the County Board or Human Services Committee. Now that he is no longer in elected office, Zima feels he should turn over the chairmanship of this committee to Erik Hoyer. Zima said he will stay on as a member of the committee but in the role he was originally appointed for which was a volunteer because of his past experience on the Mental Health Board, Human Services Committee and Public Safety Committee. He wished it be noted on the record that he is turning the chairmanship over to Hoyer because it will give greater continuity as he can take information back to the Human Services Committee and then on to the full County Board.

Zima continued that he is hopeful this committee's initial mission will be completed in the next year or two. The mission is to return the County to its old level of services for mental health and to have a children's unit put back in place, expand adult services and work on transitional housing as well as alleviating the need to ship citizens to Trempealeau County and Winnebago.

Hoyer accepted Zima's proposal to take over the chairmanship and noted that Items III and IV could be eliminated from the agenda.

II. Approve/Modify Agenda.

Motion made by Erik Pritzl, seconded by David Lasee to delete Items III and IV from the Agenda and approve as amended. Vote taken. MOTION CARRIED UNANIMOUSLY

III. Election of Chair.

This Item was deleted from the Agenda; see Item II above.

IV. Election of Vice Chair.

This Item was deleted from the Agenda; see Item II above.

V. Set time and date for regular meetings.

Following a short discussion, it was decided to keep regular monthly meetings on the third Wednesday of each month at noon.

VI. Approve/Modify Minutes of March 21, 2018.

Motion made by Guy Zima, seconded by Rebecca Lindner to approve. Vote taken. MOTION CARRIED UNANIMOUSLY

1. Formally identify committee members/subcommittee vs. ad hoc.

Hoyer informed this has been discussed at Human Services Committee in regard to a different subcommittee being proposed. He said he has looked at Roberts Rules of Order to be sure things are done correctly and noted that the goal of this group is to create ideas or proposals that then move on to Human Services and then on to the full Board. Hoyer said this group has been doing a lot of wonderful things and the goal of this Item is not to eliminate the process or eliminate any members. The issue is the ad hoc designation and he said by definition subcommittees established for specific purposes and for a limited amount of time are known as ad hoc. Hoyer said unless we have a specific task at hand, we have to ask ourselves if there may be other issues that come about that we need to carry out. He does not feel the mental health issues in the community nor the expertise of those around the table is going to change.

Hoyer continued that one of the things discussed at Human Services Committee is whether this should be a subcommittee of Human Services or an ad hoc committee. He said we need to do things the right way with the right people, but this is more about perpetuity and having this group go on as our positions and roles change. The question is do we want this group to continue with specific individuals or roles at the table. This group has always been somewhat loose in who the members are and Hoyer would like to have this formalized. He asked for suggestions from the group as to how this committee and the Human Services Committee should move forward.

Zima said we ended up calling this an ad hoc committee, but when it was first started, it was a study group. As chairman in the past, he has allowed any interested members of the community to participate in the meetings. At the time this group was started, it was in response to communications put into the County Board and this study group was formed to make recommendations. This ad hoc committee is powerless in the sense that we do not get to make decisions, we can only give recommendations, but without this group meeting, Zima feels none of what we have seen happen would have happened; this group really got the ball rolling with more money for mental health services. Zima feels when the need for what this group is studying ends, the group would end as well. He said ad hoc is probably not the right name for this group, and he feels we should continue meeting and when the goals are met and we do not feel a need to keep meeting, it can be turned over to the Human Services Committee. He feels we should just continue on as is until we complete the mission of what the original communications were and that is what we have been working on at every single meeting since September, 2015.

Judge Zuidmulder said this group is a creature of the Human Services Committee and the County Board and our interest of continuing or not continuing is really beside the point because if the Human Services Committee or County Board does not feel this group has a useful function, it is up to them to tell us. He feels this group came into existence in response to an appeal made on the County Board floor several years ago at budget time urging the County Board to set aside money for the purposes of enhancing mental health programs in Brown County and the Board responded to that by creating this sum of money. The opinion was that the money was not to be used to supplement existing programs in the department but to re-establish programs that no longer exist and to create programs that are needed in the community and this group then was put into place as a community committee to see that the initiative money was in fact spent for initiatives. Judge Zuidmulder said the money continues to have been encapsulated in the Human Services budget and the question then becomes whether we have a functional role because what we have done in the last three years is basically ask the department to explain how they have applied this money and whether the money is being applied in the manner consistent with what the initiative intended. He feels to that extent this committee continues to have a useful function, but it is still within the purview of the Human Services Committee to make the decision as to this group. Zima agreed that if the Human Services Committee does not feel the work of this group is beneficial they have the authority to disband us, but he feels most people feel this group has done a terrific job.

Hoyer said the County Code states as follows, "Standing Committees may establish subcommittees composed entirely of their own membership or may call upon the assistance of non-supervisors in examining particular issues. Appointment to subcommittees and the selection of non-supervisory advisors shall be at the discretion of the committee chair." As such, labeling this group one thing or another does not necessarily imply that there is a change in membership. If we were to say the \$1.15 million dollars was the goal and now we are monitoring it, if that is all we are going to do, that is a perfect ad hoc committee, but Hoyer said he feels we are also looking at other issues.

Supervisor Borchardt said she is very up to date and informed on this committee and feels part of this group's job in her opinion is to come up with new and innovative ideas to help those with mental health issues in our community.

Health and Human Services Director Erik Pritzl said one thing to keep in mind is looking at what the best group around the table is going to be to identify and articulate the needs; not the solutions at the far end. Judges, law enforcement, consumers and County Board members can all give input based on their experiences and this group can then have a discussion about not only the need, but also the design we can create to meet the need. We can then look at the funding needed to implement the solution and how to monitor it. Pritzl said the group needs to advance a specific identified solution to the needs based on best practices and rules and regulations and that sometimes we struggle to hear and figure out how it all feeds into a design and how we can fund something that addresses the needs and meets the requirements. He feels we currently have the right group to do that as long as we can have the dialogue of what the needs are and how to come up with solutions.

Zima said this group, as outlined on the agenda, is to review its past and present mental health services and develop a more comprehensive plan to treat both short-term and long-term mental health patients, including but not limited to alcohol and drug abuse detox and treatment as well as treatment of children, adolescents and adults. He feels we should keep going along doing what we are doing because this has been a great progressive unit.

From a legal perspective, Assistant Corporation Counsel Rebecca Lindner brought up formally identifying committee members so determination can be made as to what constitutes a quorum. She feels this is a good group and has done great things and should continue on, but legally, the default would be Roberts Rules and if this group is identified as a subcommittee, those rules need to be followed.

Zima said he disagreed with Judge Zuidmulder in that the purpose of this group was only to get money and make sure it is being spent properly; the overall mission was to improve mental health services as he said earlier and also expand services to bring them back up to date and provide what is needed to provide the appropriate services so the people who need help can get it.

Hoyer clarified this is not a discussion regarding changing the goals or missions, it is to formalize and codify formally with Roberts Rules and the County Code. District Attorney David Lasee agreed with Hoyer and said what we need to do is determine what the committee should look like structurally and then who the members of the committee are. At this point, given the work we have done, he feels this should be a standing subcommittee instead of an ad hoc committee because the mission has been to continue to look at and implement best practice which falls in line more with a standing subcommittee. He also feels we need to set forth the members and, as the County Code allows, it does not mean that there needs to be any change in membership. It looks like there can be Supervisors and non-Supervisors subject to the Chair of the Committee.

Zima feels Cheryl Weber should be officially listed as an official member as she attends all meetings and gives valuable input. Hoyer said the conversation regarding membership has been ongoing for about a year and through the assistance of Pritzl a list has been developed. It is more about having representation from the different areas and he agrees that it is important to have members of the public as part of the group. He said there are a lot of individuals who attend who are not formally or informally identified and he feels it is important to make some decisions regarding this.

Community Police Officer Paul Van Handel questioned evaluation and measurable outcomes on the original initiatives as well as the initiatives that were added later. He said there was short and long range goal setting and asked what group was responsible for the measureable outcomes for success; whether it is this group or the Human Services Committee. He noted that detox was started through Bellin in late 2016 and we established eight measurable outcomes for success at a budget of \$300,000 for 105 episodes, but that was not evaluated to see if it is working or not. The four initiatives total \$1.15 million dollars and we have to find out what the measures for success are to see if those measures are being met. Hoyer said this group has been in the loop as to how the money has been spent and, specifically, with regard to detoxification, we have talked about looking at alternative models.

Pritzl said they do ask the providers of the services to report back on the outcomes and he provided a report for 2016 and he will work on one with the closing information for 2017. In addition, those measures were included in each proposal that went before the County Board. Pritzl said generally the providers are able to report back the outcomes, but one exception is detoxification which has some difficulty reporting readmission to emergency departments because people may report to different emergency departments.

Supervisor Tran said she would like to see someone in this group who has gone through alcohol detox and successfully completed it and gone on to do wonderful things and can tell us how the programs actually work. This would be a good measure of success and what is done right and what needs improvements.

Zima said to his chagrin, after more than a year into funding the program he has been made aware that Bellin does not take people into their detox program on a voluntary basis. His thought from the very beginning was that we were putting together a program where people who need detox could voluntarily go get the help they need. He has brought up advertising in the past so people could be informed where to call to get help. He noted that Bellin has only used a fraction of the money available for this. Zima questioned if the contractor should be looked at and possibly changed. His hope was for the County to have our own detox unit. The County Board felt very strongly about this and Zima feels that is why, coming in late, they provided the money. He feels the entire community wants to see progress in this area and feels we need to put on a future agenda to discuss changing the contract with Bellin. He said we are not using the money appropriated and that is not a good thing to show the County Board. Zima feels the detox part of the program has been somewhat of a failure and has to be improved.

Behavioral Health Manager Ian Agar clarified that the accessibility to Bellin is not what they were hoping it would be and that is why they went to a secondary contract in the Fox Valley. The access issues are not the availability of money; the capacity of the facility to admit people who have a need for detox is the issue. They focused on alcohol detox because that was the biggest need when the initiative was started. The issue is not the availability of money; it is hospital capacity and the hospital capacity is not necessarily the availability of beds, it is the availability of psychiatrists, nurses and other personnel needed to meet the needs. Initially they looked at Bellin and St. Elizabeth to meet the needs, but they have learned that the needs are not being met in a cost effective way. Agar brought up the Dane County model that has been discussed in the past and said the future efforts will likely focus on having a contracted vendor who will provide a CBRF level of detoxification for all substances. He noted there is not currently a vendor in the area that provides the services we need for detox and the current efforts are focusing on getting the RFP together to have a detox provider that can meet the needs of individuals for all kinds of detox in Brown County. There are also other ongoing efforts to try to meet the needs of individuals with opiate addictions and Agar is hoping to hear back from the Department of Health Services this week regarding additional funding for this. In addition, some of the efforts involve trying to contract with a third party contractor to provide some of the medication assisted treatment we need and we are also looking at utilizing our existing psychiatric capacity and using local pharmacy services to meet part of the medication assisted treatment. Agar feels we are moving in the right direction, but all of this takes a significant amount of time.

Cheryl Weber feels we need to reset the goals of this group because we seem to be talking about many different things. She feels we should set some short goals, whether it is the CBRF model, the one stop shop

model or whatever, and then have a conversation as to who would be best to have around the table to work on the goals and then take it to the Human Services Committee so it can go on to the full County Board.

Lindner said from a legal perspective, we need to know who the committee members are before we can address the agenda items to avoid violating the County Code and open meetings laws.

Judge Zuidmulder reiterated the County Code says the chairman of a standing committee can form a standing committee and determine membership. He suggested Chair Hoyer formulate the formal members of the committee, either by name or representative and then solicit them to be on this committee and then have an agenda item to approve the selection so those people can then talk about goals and establishment of a subcommittee. Linder also noted that a public comments section should be added to the agendas as well.

Hoyer agreed that this group needs some tangible goals and the right membership. He wanted to put this out there to get the thoughts of the group because he does feel it is an important group with important discussions, but he feels it has been too loose for too long.

Pritzl feels those that have historically attended these meetings are an appropriate group and agreed that Cheryl Weber should be a formal member. He also suggested adding representation from the Crisis Center as they see as many people in crisis as anyone else around the table and they have not historically been invited. He also agreed with Supervisor Tran in that a consumer of services should be added to the group if someone is willing to do that. He suggested we reach out to someplace like the Gathering Place for this. Hoyer added that in the meantime the Human Services Committee can oversee the spending of the \$1.15 million dollars.

Motion by Guy Zima, seconded by Erik Pritzl that the Chairman identify at the next meeting all people who make up the membership of this ad hoc committee. Vote taken. MOTION CARRIED UNANIMOUSLY

Judge Zuidmulder said there had been a lot of discussion previously regarding the housing model and money has been set aside for this to tie this to the Mental Health Court. He said there have been repeated obstacles to this and he has asked if a community based group could act in the capacity of being the vendor so the County does not end up signing the leases. He received a fairly good signal that that would work and he has been in contact with the jail ministry who has indicated they would have an interest in providing the operational unit. Judge Zuidmulder is currently working with Corporation Counsel to get this going and he is determined to make it work.

Zima talked about detox and said basically the County has an ineffective, almost non-existent detox program. The contract with Bellin is a total failure. For decades and decades in the past the County had their own detox center. Zima feels if there is not a County program, there is risk of losing the programming because private entities come and go and change their goals. Zima feels the County needs to provide the security to the residents of Brown County that we have a program in place they can depend on and that was part of looking towards the future and was something this group was working on. He feels we need to look at this as an option. We are floundering and if we cannot depend on contractors we have to find another way.

Van Handel agreed with what Pritzl and Agar mentioned earlier regarding capacity issues. If staff is not available at the facilities, there is not a lot that can be done. If facilities cannot hire the appropriate staff, there is not a lot we can do and that is something they have to solve. He would like to know if it is too late to add an additional partner that can provide medically monitored or medically managed detox before the year is out. He questioned if some of the funds can be used for other partners that have identified themselves as wanting to come on board.

Pritzl said they could go through a procurement process in 2018 for an RFQ or RFP to select a vendor. We could switch to a model that is potentially more open and not hospital driven, such as a CBRF level of care which is medically monitored instead of medically managed. There is a model that operates that way but as a governmental entity, we have to be transparent and open as to how we obtain vendors which means we

have to go through some competitive process. There are ways to streamline this, but Pritzl agreed we have not seen the access and utilization that was expected. He is aware of at least one facility in the state that has done this type of service and been successful for several decades as a public private partnership. Pritzl said we have to look to people who have expertise and core competency in this area and the notion that the County is going to provide directly all of these services is creating a solution and a design before we have sketched out a need and how we are going to meet it.

With regard to alcohol detox, Zima asked if there is different personnel that handles that as opposed to drug rehabilitation. Pritzl said the model they have seen where service to all substance users is provided uses the same staff for everything. Agar added for the medically managed model there is an on-call doctor, nursing staff, case management and social work staff and other support staff as needed. Zima noted that detox does not necessarily need a psychiatrist, but Agar clarified that there needs to be access to a psychiatrist or an MD. Agar continued that alcohol detox was handled in-house until 2012 when there was a Medicare – Medicaid federal survey at Nicolet and at that time the County had to discontinue alcohol detoxification as a stand-alone service because there were more people in the hospital for detox than there were for mental health reasons. Lindner added that the County's license did not cover both mental health treatment and detoxification. Pritzl said the County did not have a true detox unit; the psych hospital was being used for detox.

Zima believes the will of the community and County Board was to get this programming back in place as quickly as possible and he has showed patience with regard to this, but he feels we are dragging feet and it is time to take the bull by the horns. He was under the impression the Bellin contract would go a long way in accomplishing this, but according to the report provided by Human Services, it is not being used at all.

Stephanie Birmingham, MAPC, LPC-IT of Birmingham Counseling addressed the group. She said there is a tendency to separate substance abuse disorder as something entirely unique from mental health; however, substance use is in fact a mental health diagnosis. She said the chances of someone having a substance disorder without any other mental health diagnosis is not very common and cautioned the separation because there is often an underlying diagnosis that may not have been picked up for various reasons. She noted when we separate, the message is that we are too scripted at how we look at the entire being and what it takes to be a whole and healthy person.

2. Communication from Chair Zima and Judge Zuidmulder re: Have staff provide a breakdown and explanation of the expenditures made from the \$1.15 million dollars allocated for mental health services during the County budget process for 2016 and 2017.

Pritzl provided a handout, a copy of which is attached regarding the mental health initiative expenditures for 2016 – 2017. He pointed out the day report center is showing less than the amended budget for 2017 and noted that that is a service where they operate the same static service with the same static payment each month. Pritzl said he expected this to be closer to \$350,000 but noted that towards the end of 2017 Family Services informed they were not going to request all of the reimbursement at the end of 2017 because they had had some position vacancies and they did not feel like they could request all of the money. Hoyer asked if those vacancies impacted the number of clients they were able to serve. Pritzl said they still managed to serve close to 140 people by the end of the year and they did not indicate the vacancies were a barrier to seeing people. He said Family Services was a good partner in bringing that forward and noted that the \$900,830 in expenditures in 2017 would have been closer to \$990,000 had that not occurred.

Pritzl continued that the handout also outlines some updates on mobile crisis, detoxification services, residential treatment and the day report center and he outlined these highlights. In terms of detoxification and the notation that 32 of the 50 encounters at Bellin were funded by insurance or non-county sources,

Hoyer asked what the County's role in those encounters was. Pritzl responded that those people would likely have come in through law enforcement on incapacitation holds.

Now that there have been several years of experience, Hoyer asked Pritzl if he feels the allocation of the \$1.15 million dollars is in the right place. He noted that there have been some tweaks to the structure over the last few years. Pritzl responded that when looking at the detox model, they would like to incorporate something that is more open access, but noted this would take more funds than what is currently allocated. He felt it would be closer to \$500,000 to cover the non-funded portion of the service that was not covered by insurance or private pay. Hoyer said the last thing he wants to do is put more money in the pot and still spend the same amount and he would like to know if there would be a way to explore this further. Van Handel suggested setting up a meeting with partners who may want to get involved, but Pritzl said we need to be very, very careful about how we engage and talk with vendors outside of the procurement process to alleviate any accusations of favoritism or other things. He is comfortable with what the cost would look like but the thing becomes the size of the facility. Hoyer noted that bed size has been the issue all along. Pritzl said all of the area facilities are having difficulty staffing facilities. A question was asked if some of the initiative money could be used to hire more staff to increase capacity and Pritzl said that it could, but noted again that the barrier is staffing.

Hoyer said the focus will be on 2018 figures at future meetings. Pritzl said they are currently working on the 2019 budget so if there is something that needs to be tweaked, now is the time to look at that. He does not want to be proposing things at the last minute and said the Human Services Committee needs to vet any proposals this group brings forward.

3. Update re: Long range mental health needs in Brown County including what could be funded by County Executive Streckenbach's proposed half-percent sales tax.

Pritzl informed there is a field trip to Milwaukee coming up to see how to create a one stop shop on our own campus which would incorporate crisis assessment as well as other services right at our facility. He said they are also continuing to evaluate the long-term piece with the piece for the people at Trempealeau which includes both construction costs as well as the costs for getting licenses for beds. Adding on to the CTC to meet those needs is slated for 2021.

4. Discussion, review and possible action: Request that Brown County review its past and present mental health services and develop a more comprehensive plan to treat both short and long term mental health patients including but not limited to 1) alcohol and drug abuse detox and treatment; and 2) children, adolescent and adult mental health treatment.

In terms of children and adolescent mental health treatment, with the closure of Lincoln Hills, Hoyer feels we need to address that or at least be aware of it. Hoyer also recalled that earlier in the year it was reported that the County has not had to send any patients to Winnebago for quite some time and asked if that was still the case and he also noted that Winnebago was recently in the news with regard to some licensing issues and he asked how that would impact Brown County. Pritzl said that Winnebago admissions remain at a very low level; 95% of people stay in Brown County. He also noted that Willow Creek has also come online with more beds and they are trying to increase capacity in the adolescent area. If Winnebago happens to not successfully complete their revisit on the survey and maintain their certification and ability to bill, Pritzl is not sure they would be able to continue to operate, but, if they could continue to operate, they would have to bill counties the full cost which would be a significant problem when we use that facility. Hoyer asked if this is a big deal. Pritzl responded it is normal to go through the process and have some things to correct and have a plan of correction in place.

5. **Discussion, review and possible action: Request that the Human Services Director and Brown County Sheriff work together to develop a plan to provide a treatment plan for prisoners who presently make up a third of our jail population.**

Discussion regarding this Item is incorporated in the discussions above.

6. **Discussion re: Recertifying County operations to return to previous services providing long-term care.**

Discussion regarding this Item is incorporated in the discussions above.

7. **Update re: Outreach efforts.**

This Item was not discussed specifically at this meeting.

8. **Such other matters as authorized by law.**

Cheryl Weber informed the unveiling of the website for connections to mental health and AODA will be next Thursday at 11:00 am at the ADRC. There will be cards available for law enforcement in both Spanish and English to inform people of the website and the services and support it will provide.

Pritzl introduced Jennifer Hoffman. Hoffman is the new Community Services Administrator and she brings great experience with Brown County, the Human Services Department and Economic Support.

Pritzl also circled back to earlier comments regarding data. He said there are so many ways to track data and thanked the Green Bay Police Department for the data they provide and he also thanked them for the mental health officers and said the work they are doing is very beneficial and the partnership has been good.

9. **Adjourn.**

Motion made by Guy Zima, seconded by Rebecca Lindner to adjourn at 1:18 pm. Vote taken. MOTION CARRIED UNANIMOUSLY

Respectfully submitted,

Therese Giannunzio
Administrative Specialist

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To: ad-hoc Mental Health Treatment Committee
Human Services Committee

From: Erik Pritzl, Executive Director

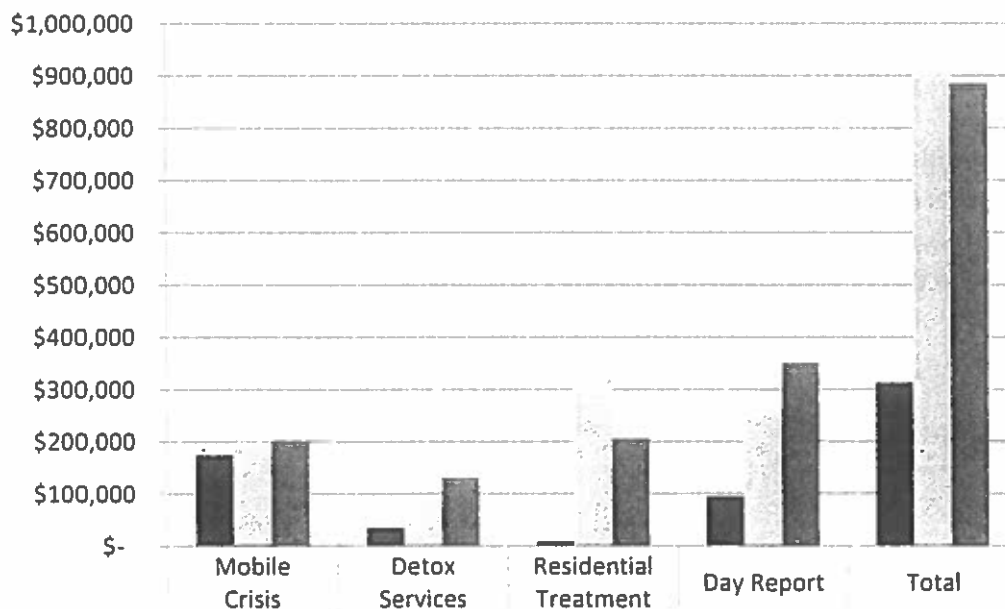
Date: May 16, 2018

Re: Mental Health Initiative Expenditures 2016-2017

Expenditures 2016-2017:

The chart below provides an update on the 2017 expenditures for, with a comparison to the 2017 amended budget, and 2016 expenditures. The total available budget for the four initiative components in 2017 is \$885,000 after the adjustments made previously.

Mental Health Initiative Expenditures 2016-2017



	Mobile Crisis	Detox Services	Residential Treatment	Day Report	Total
2016 Expenditures	\$174,000	\$34,013	\$9,949	\$94,791	\$312,753
2017 Expenditures	\$200,000	\$86,771	\$353,324	\$260,735	\$900,830
2017 Amended Budget	\$200,000	\$130,000	\$205,000	\$350,000	\$885,000

Summary Highlights:

Crisis Services

Comparing first quarter data for 2016 to 2017:

- Mobile Crisis contacts at hospitals increased 65% from 2016-2017.
- Mobile Crisis contacts at schools doubled from 2016-2017.
- As a percent of mobile crisis sessions, contact outside of the Crisis Center has increased 7% from 2016-2017.

Detoxification Services

- There were 50 detoxification encounters reported by Bellin Psychiatric Center in 2017.
- Of the 50 encounters, 3 people were not accepted and referred to other treatment options by Bellin Psychiatric Center.
- Of the 50 encounters, 32 detoxification episodes (64%) were funded by insurance or non-county sources. Had all episodes been funded through Brown County, expenditures could have been just over \$241,000.

Residential Treatment

- A monthly average of 6 people received residential substance use treatment in 2017.
- There were 19 people successfully completing their course of residential treatment in 2017.
- Only 4 people in 2017 had a substance use setback that required a detoxification admission for residential treatment.

Day Report Center

- In January, 2017 there were 46 people using the Day Report Center. By December, 2017 there were 140 people using the Day Report Center.
- There were 90 people who successfully completed the terms of their supervision with the Day Report Center by the end of December, 2017.